

The 2009-2013 Strategic Plan
(UNDER DEVELOPMENT)

Prepared for:

**Indian Mountain Recreation
and Park District (IMRPD)**

by:

IMRPD Board of Directors

in consultation with the property owners
of the Indian Mountain Subdivision,
Park County, Colorado

February, 2009

Table of Contents

Strategic Planning Process 3

- Purpose of the Strategic Plan
- The Process and Plan

The 2009-2013 IMPRD Strategic Plan 5

- Vision
- Mission
- Goals
- Projected Annual Revenue through 2020
- Priority Activities for 2009-2013
- Activities Detailed by Costs and Key Implementation Steps
- Schedule of Activities by Calendar Year
- Projected Budget Allocations by Activities by Calendar Year

Appendices 7

- A. Description of Planning Process, Decision Criteria, and Other Important Details for Future Reference

Strategic Planning Process

Purpose of this Strategic Plan

The purpose of the 2009-2013 IMRPD strategic planning process and plan is to provide deliberate and rational guidance for the Indian Mountain Recreation and Park District for allocating budgets and work effort over the next five years. The process of developing such a plan is just as important as the plan itself and its implementation. The following sections briefly describe the purpose of the planning process and the plan

The Process and the Plan

The purpose of this section is to briefly describe the rationale and purpose of the strategic planning process and the 2009-2013 IMRPD Strategic Plan. More details of the actual steps, decision criteria used by the Board, efforts to solicit input for the IM property owners and other details are include in Appendix A so future Boards may benefit from what was done in the case.

The Planning Process

- is intended to engage interested property owners in the wise use of their tax dollars for IM recreational and park amenities;
- is intended as a means for the Board to learn about and understand what is important and valued by the constituency it represents.
- is intended to be an open and transparent process whereby all property owners can participate in guiding decisions about future recreational and park amenities.
- is a process where the owners can offer their ideas, listen and hear what others value and think, to be informed of the pros and cons and tradeoffs of one choice versus others, and participate in decision making.
- is a process to help systematically and rationally think through often difficult and contentious choices.

- is a process which helps to prevent the Board from responding to special interests, their own personal preferences, and from making “quick” decisions without due consideration of the community’s best interest.

The primary output of the planning process is indeed a strategic plan, but the process also includes the annual review or updating of the plan, and for adapting the plan given changing circumstances, new information, budgets, and completion of actions.

The Strategic Plan

- provides guidance and direction for the Board of the IMRPD. It is not intended to be a contract or an absolute requirement; that is, the plan can be adapted from time to time given new circumstances and information.
- provides a vision, a set of actions to be taken, budgetary allocations, and a sequence over time of how these actions will be implemented.
- provides a reference point against which to consider the merits of new ideas and expenditures that are proposed and were not considered in the original plan. .
- gives the community a sense of understanding and predictability for the priorities of the IMRPD; that is, the plan becomes the “agenda” for the Board.

The 2009-2013 IMPRD Strategic Plan

Vision (Why)

IMPRD envisions a community where the parklands, recreation facilities and financial assets are managed wisely, lawfully, and sustainably so that that current and future property owners benefit from the naturalness, beauty, and tranquility found in the Indian Mountain subdivision. This vision is based on the premise set forth in the 1975 IMRPD Service Plan:

“Today, there is a recognized need for parks and open space within our residential areas. Past experience has shown us the results of failing to provide mankind with adequate open space in which to relax and seek recreational experiences.”

Mission (What for Whom)

The mission of IMRPD is to implement the 1975 Service Plan and the District’s Bylaws for the benefit of all Indian Mountain property owners.

Goals (How)

The Board recognizes that as development continues in IM, Park County, and the State, there will be pressure to “urbanize” and compromise our current naturalness, beauty, and tranquility. Furthermore, the board recognizes that the District’s parklands are linked to a larger system of surrounding (regional) public lands, waters, and outdoor recreation opportunities, and thus, the goals for the 2009-2013 IMPRD Plan are as follows:

1. protect and maintain the naturalness of the District’s parklands including, but not limited to, the wildlife, forests, grasslands, water resources, natural sounds, natural beauty, and night skies,
2. ensure that the District’s current recreational facilities are well maintained, safe, attractive, and do not unacceptably impact the natural resources,

3. ensure that, if new facilities are to be developed,
 - a. they favor nature-based recreation opportunities in contrast to highly developed opportunities typical of an urban or suburban setting;
 - b. they afford people a chance to experience the peacefulness, tranquility, and inspiration of the District's parklands; and
 - c. their development duly considers the potential negative impact on nearby residents with regard to quality of life and/or property values,
4. support facilities, activities, and occasional special events which contribute to building a sense of community and friendships among its residents.

Projected Annual Revenue through 2020

To be added

Priority Activities for 2009-2013

To be added

Activities Detailed by Costs and Key Implementation Steps

To be added

Schedule of Activities by Calendar Year

To be added

Projected Budget Allocations by Activities by Calendar Year

To be added

Appendix

To be added